

**ESTIMATE OF ECONOMIC IMPACT  
ELMENDORF-RICHARDSON (JB), FY25**

As of: 24 March 2026

**Total Economic Impact: \$ 4,196 Million**  
**Total Jobs Created: 31,137**  
**Value of Indirect Jobs Created: \$ 988 Million**

DIRECT IMPACT			ADDITIONAL, INDIRECT IMPACT*				DIRECT IMPACT			
PERSONNEL & PAYROLL	JOBS	(\$K)	OUTPUT (\$K)	JOBS	JOBS	OUTPUT (\$K)	(\$K)	EXPENDITURES		
Active Duty Personnel	10,223	\$ 1,088,944	\$ 935,294	5,575	2,170	\$ 176,052	\$ 290,323	Military Construction Program		
Reserve / Air National Guard	5,978	\$ 517,676	\$ 444,632	2,650	-	\$ -	\$ -	Non-Appropriated Fund Construction		
Non-EAD Reserve / ANG	236	\$ 3,681	\$ 3,162	19	-	\$ -	\$ -	Military Family Housing Construction		
Trainees / Cadets	-	\$ -	\$ -	-	438	\$ 35,550	\$ 58,624	O&M Construction		
<b>Total Military</b>	<b>16,437</b>	<b>\$ 1,610,301</b>	<b>\$ 1,383,087</b>	<b>8,244</b>	<b>8</b>	<b>\$ 610</b>	<b>\$ 1,007</b>	<b>Other Construction</b>		
General Schedule	1,341	\$ 183,355	\$ 157,484	939	2,616	\$ 212,212	\$ 349,954	<b>Total Construction</b>		
Federal Wage Board	469	\$ 60,690	\$ 52,127	311	134	\$ 21,363	\$ 40,676	Utilities		
Other Civilians	-	\$ -	\$ -	-	-	\$ -	\$ -	Professional, scientific, and technical services		
Appropriated Fund NAF-Activity	-	\$ -	\$ -	-	-	\$ 10	\$ 16	Educational services		
Appropriated Fund AAFES	-	\$ -	\$ -	-	21	\$ 1,677	\$ 2,384	Other services		
Appropriated Fund DeCA	-	\$ -	\$ -	-	289	\$ 28,349	\$ 47,593	Other local expenditures		
Appropriated Fund DoDEA	-	\$ -	\$ -	-	444	\$ 51,400	\$ 90,669	<b>Total Local Expenditures</b>		
Contract (not elsewhere included)	-	\$ -	\$ -	-	2	\$ 133	\$ 248	<b>Retail portion of non-local goods &amp; services</b>		
<b>Total Civilians</b>	<b>1,810</b>	<b>\$ 244,045</b>	<b>\$ 209,610</b>	<b>1,250</b>	<b>334</b>	<b>\$ 16,740</b>	<b>\$ 27,499</b>	<b>Local Travel spending</b>		
<b>Personnel (Military + Civilian)</b>	<b>18,247</b>	<b>\$ 1,854,346</b>	<b>\$ 1,592,697</b>	<b>9,494</b>	<b>3,396</b>	<b>\$ 280,485</b>	<b>\$ 468,369</b>	<b>Total Expenditures</b>		
<b>Total Dependents</b>	<b>22,503</b>									
<b>Total Retirees</b>	<b>10,626</b>									
<b>Total Personnel</b>	<b>51,376</b>									
			<b>JOB CREATION</b>		<b>JOBS</b>		<b>(\$K)</b>		<b>ECONOMIC IMPACT</b>	
			Regional Annual Average Mean Wage, www.BLS.gov, as of 2025		\$ 76,686		\$ 1,854,346		Payroll	
			Military & Civilian Personnel		18,247		\$ 1,592,697		Indirect Output from Payroll	
			Indirect Jobs from Household Spending		9,494		\$ 728,055		\$ 468,369 Expenditures	
			Indirect Jobs from Expenditures		3,396		\$ 260,425		\$ 280,485 Indirect Output from Expenditures	
			<b>ESTIMATED IMPACT TO JOB CREATION</b>				<b>ESTIMATED IMPACT TO ECONOMIC OUTPUT</b>			
			<b>31,137 \$ 988,480</b>				<b>\$ 4,195,897</b>			

\* 'Additional, Indirect Impact' consists of both 'Jobs' & 'Output'.  
 Calculations based upon the 'Direct Impact' dollar amount in payroll & expenditures.  
 'Jobs' is a subset of 'Output' when viewed as spending of payroll by those workers.

† 'Value' = 'Jobs' x 'Mean Wage' and is a subset of 'Estimated Impact to Economic Output'